2013 was an important year for the Berghof Foundation as we implemented our new organisational structure with regional and cross-cutting thematic programmes. This new structure is guided by the aim of increasing effectiveness by integrating the skills and experience we have gathered in over 40 years of work in the fields of conflict research, peace support and peace education.

In accordance with our mission, we supported actors all over the world by creating spaces for conflict transformation. We placed particular focus on process support and capacity-building for stakeholders, for example for the National Dialogue Conference in Yemen and the High Peace Council of Afghanistan. We provided negotiation support to non-governmental parties in armed conflicts and expanded our peace education activities to new countries and regions. The demand for our services as consultants, trainers, advisors, experts, teachers and editors of the Berghof Handbook increased significantly.

It is our pleasure to present you this first annual report, providing you with an impression of our activities and efforts undertaken in 2013. We would like to take this opportunity to thank those who made this work possible: the Zundel family, our many donors and partners worldwide as well as our dedicated staff in Berlin, Tübingen and worldwide.
Who we are

We create spaces for conflict transformation in which stakeholders can constructively engage with one another. We offer knowledge, skills and resources to build individual and institutional capacities.
Our Vision

Our vision is a world in which people maintain peaceful relations and overcome violence as a means of political and social change. While we consider conflict to be an integral and often necessary part of political and social life, we believe that violence in conflict is not inevitable. We are convinced that protracted violent conflicts can be transformed into sustained collaboration when spaces for conflict transformation allow drivers of change to prosper and constructively engage with one another.

Our Mission

Creating Space for Conflict Transformation. We work with like-minded partners in selected regions to enable conflict stakeholders and actors to develop nonviolent responses in the face of conflict-related challenges. We apply knowledge, skills and resources available in the areas of conflict research, peace support and peace education. By combining our regional experience with a thematic focus on cutting-edge issues, we aim to be a learning organisation capable of supporting sustained efforts for conflict transformation.

Our Values

- **Inclusivity** means participation by those affected. It ensures that all relevant views and interests are addressed. Because it requires a willingness to engage, inclusivity contributes to the building of trust between actors and fosters a culture of peace and nonviolence.

- **Ownership** means assuming responsibility. Just as we assume responsibility for our organisation, conflict stakeholders and actors must have the resources to assume responsibility for conflict-related challenges.

- **Reflection** means welcoming opportunities to contemplate and see things from new perspectives. Realistic self-assessment lies at the heart of learning and innovation, both for us as an organisation as well as for conflict stakeholders and actors.

Our Guiding Principles

Guided by our vision, mission and values as well as over 40 years of experience in the field of peacebuilding and conflict transformation, we build capacities for engagement, support sustained transformation and inspire reflective learning.
Highlights of 2013

In 2013, we applied our expertise and experience in the field of conflict transformation to a vast variety of research and practice-oriented projects. These were complemented by consultancies, teaching activities and publications as well as our grantmaking activities.

National Dialogue Conference in Yemen
Our team provided technical and process-related advice to the Yemeni National Dialogue Conference throughout the year. → Page 24

Peace Counts on Tour Goes Caucasus
Civil society activists from Abkhazia, Georgia and South Ossetia reflected on peacebuilding practices around the world in Yerevan, Armenia. → Page 17

The Berghof Foundation is founded by Georg Zundel. Initial support is provided for critical analyses of the arms race during the Cold War.

1971
The Berghof Foundation for Conflict Studies is founded by Georg Zundel. Initial support is provided for critical analyses of the arms race during the Cold War.

1977
The Foundation begins its support for the Association for Peace Education Tübingen.

1989
The Association for Peace Education Tübingen is awarded the UNESCO Prize for Peace Education.

1999
The groundwork is laid for the Berghof Handbook for Conflict Transformation. Practical and theoretical research takes place in the Balkans and the Caucasus.

2004
Berghof Peace Support is established to provide globally oriented support for peace processes.

2005
Project work is extended to include resistance and liberation movements and former non-state armed groups. The network now spans 20 countries.

2007
The founder Georg Zundel dies. His family resolves to carry on the Foundation’s work.

2012
Three areas – conflict research, peace support and peace education – are integrated into one new entity: the Berghof Foundation.
We support the sustained transformation of violent conflicts, addressing systemic root causes as well as immediate triggers of violence and working towards changing structures, mindsets, attitudes and behaviours.
Our programme framework strives to advance conflict transformation and combines regional and thematic priorities. Thematic programmes are cross-regional and reflect our assessments of requirements, based on our regional activities. They allow us to learn from experience and accumulate and communicate new knowledge, skills and resources. Regional programmes build on local knowledge and expertise that are essential to providing capable on-the-ground support.
Transforming protracted social and political conflicts requires the active participation of all stakeholders willing and able to bring about behavioural, relational and structural change. Our Agents of Change programme builds on our long-standing experience in analysing and engaging with civil-society actors and resistance/liberation movements in order to support inclusive processes of non-violent resistance and conflict transformation. In 2013, we commenced a new collaborative research project on inclusive political settlements, coordinated a book project on transitions from armed to nonviolent insurgencies, and provided capacity-building to insider peacebuilders in Afghanistan. Further, our team was active in the fields of training, teaching, publishing, consulting and providing policy advice. For instance, we provided technical support to a social forum for conflict resolution in the Basque Country, and co-facilitated a negotiation training workshop for members of various resistance/liberation movements (with colleagues from the Dialogue, Mediation and Peace Support Structures programme).

Inclusive Political Settlements and State-Building

This two-year research project started in February 2013, and is carried out in cooperation with partner institutions in Colombia (project coordinator), El Salvador, South Africa, South Sudan, Aceh/Indonesia and Nepal. Its objective is to examine the conditions for inclusive political transitions and state-building outcomes following protracted armed conflicts, focusing especially on previously armed power contenders who have become state actors. The findings will inform national and international policymakers on effective practices to enhance participation, representation and responsiveness in post-war political settlements.

In June, the project was officially launched in Colombia, together with international partners and advisory committee members. After an initial phase of fieldwork in the six countries, a workshop was held in November in South Africa, in order to present and discuss preliminary empirical findings and to jointly identify comparative lessons learned for research and policy. → www.ips-project.org

Transitions from Armed to Nonviolent Resistance

The purpose of this project is to investigate the decision-making processes and determining factors which underlie strategic shifts from armed to nonviolent strategies of resistance by self-determination, revolutionary or pro-democracy movements. In 2013, a research workshop in Berlin looked at case studies from Mexico, Colombia, Egypt, the Palestinian territories, Western Sahara, Nepal and Western Papua. We also compiled an edited book, published a scholarly article and presented the project findings at the European Sociological Association Conference in Turin.

Capacity-Development for the High Peace Council of Afghanistan

From April to December 2013, we provided capacity-building to members of the High Peace Council (HPC) and the Ulema Council of Afghanistan to enhance their knowledge and skills in conceptualising and implementing an inclusive peace process in Afghanistan. Two seminars were held in Berlin and Kabul, with the aim to share other countries’ experiences in preparing and conducting intra-state political negotiations and covering, among other topics, reconciliation processes that include former insurgents. The project provided space for joint learning on how to conceptualise and implement dialogue processes in politically diverse and complex countries such as Afghanistan. The project was implemented in partnership with the HPC Joint Secretariat and the German Federal Foreign Office.

Outlook for 2014

In 2014, we plan to expand our activities in Afghanistan with two new projects. We will publish and disseminate our research findings on inclusive political settlements and drivers of nonviolent transitions widely within the scholarly and policymaking community, targeting policymakers, academics and practitioners at national, regional and international policy events.
Dialogue, Mediation and Peace Support Structures

Inclusive peace processes can be strengthened through process-related, conceptual and technical support. Peace support structures, when steered properly, can help build trust and serve as deadlock-breaking mechanisms and safety nets. By contributing to the design of innovative dialogue and mediation formats, our programme assists conflict actors in enhancing their negotiation and strategy-building skills and helps establish functional peace support structures.

In 2013, we continued our negotiation support work for resistance and liberation movements and our three-year research project on governance and insider peacebuilders. Together with the Democratic Progress Institute, we implemented the project “Democracy-building measures across Turkey”. In addition, we provided practice-oriented mediation trainings, such as the Multitrack Peace Mediation course with Inmedio and CSSP. Together with ESSEC-Irene, mediatEUr, swisspeace and CITPAX, we provided conflict prevention and mediation support to the European External Action Service.

Negotiation Support for Resistance and Liberation Movements

Since 2009, this project has enhanced resistance and liberation movements’ negotiation capacities, thereby supporting efforts to transform violent conflicts. Currently, 15 movements are part of the support network. In 2013, the fifth annual meeting on negotiation took place on the topic of “Learning from failed negotiations and National Dialogue”.

In addition, bilateral consultations and strategy meetings were conducted with several of the movements on topics such as National Dialogues, effective negotiation design and targeted engagement policies with the state and the international community.

Governance and Insider Peacebuilders

Since 2012, this collaborative three-year action research project has examined alternative forms of governance and insider peacebuilders in societies transitioning from war to peace. Case studies include Nepal, Aceh/Indonesia, Myanmar (Burma) and Sri Lanka. The project raises the question whether alternative forms of governance can be effective in the pursuit of accountability, especially in authoritarian, illiberal, weak forms of state in South and South-East Asia. It then analyses the linkages, dynamics and interactions between insider peacebuilders and alternative forms of governance on state, societal, regional and transnational levels.

In January 2013, the project’s inception workshop was held in Berlin to discuss and refine the core concepts and research questions. After an initial mapping phase for the case studies, the second researchers’ workshop took place in Penang in October to discuss key concepts and mapping reports for each case study as well as goals and strategies for the next steps of the project.

Outlook for 2014

The focus of the 2014 negotiation support meeting will be on effective communication strategies in peace negotiations. We will expand our activities in Turkey, building on our 2013 project, and contribute to furthering the international discourse on National Dialogues with a number of publications and contributions to international fora and conferences. In cooperation with swisspeace, we will develop a National Dialogue & Peace Mediation course and our Multitrack Peace Mediation course will be held for the fourth time. Finally, we will actively participate and shape the discourses in the Mediation Support Network.

Supporting Democracy-Building Measures Across Turkey

This project provided a space for structured dialogue and peacebuilding activities between leading civil society actors, policymakers and members of parliament from various political parties in Turkey. In cooperation with the Democratic Progress Institute, we brought together key stakeholders, reflected upon and learned from similar international experiences to resolve the longstanding ethnopolitical conflict in Turkey. In April, we held a round-table conference on civil society’s role in peacebuilding in Turkey and in October, we organised a comparative study visit to Berlin for high-level Turkish and Kurdish politicians and leading civil society members.

Exchange among German actors active in peacebuilding in Colombia.
Conflict transformation is a mutual learning process, which is why reflection, learning and education lie at the heart of many of our regional and thematic activities. In educational practice, we focus on developing and implementing curricula, providing training workshops for multipliers in the formal and non-formal education system, developing and publishing learning media and creating spaces for joint reflection. In 2013, we continued our long-standing peace education project “Peace Counts on Tour” and initiated a new project promoting peace education in Jordan.

Further, our programme team engaged in a broad range of teaching and training activities. For example, we provided courses on “Essentials of Peace Education” and “Peace Education in conflict regions” as part of the University of Tübingen Master’s Programme “Peace Studies and International Politics”. Another highlight was the study trip for students aboard the Japanese “Peace Boat”. This tour, which we have been organising for the past several years, combines collaborative learning and the reflection of first-hand experiences.

In the context of our specific Germany programme, we expanded our target-group oriented infrastructures for peace education, such as the online platform frieden-fragen.de, developed a conceptual framework for violence prevention in pre-school education, and analysed the role of weapons in the prevention of violence amongst youth. In addition to developing educational materials and trainings, we engaged in political consulting and advocacy work. Also, 2013 marked the 20th consecutive year in which we published the journal “Global Lernen” (“Global Learning”) in cooperation with the NGO Bread for the World.

In July, we organised the second Tübinger Friedensdialog (Tübingen Peace Dialogue) together with the “Friends of Berghof Peace Education” at the Georg Zundel House in Tübingen.

Peace Counts on Tour

As a unique combination of peace education and peace journalism, Peace Counts started in 2007 as an initiative of journalists who travelled to over 30 conflict regions to report on individuals making peace. Peace Counts on Tour brings an exhibition of best-practice examples of successful peacebuilders to conflict regions, inspiring and encouraging people to take action for peace. The exhibition is accompanied by a training programme, which uses specifically adapted multimedia materials and the Peace Counts Learning Package. Since its inception, Peace Counts on Tour has travelled to Afghanistan, Colombia, Ivory Coast, Jordan, Macedonia, the Philippines, Russia and Sri Lanka.

In 2013, trainings were held in Northeast India and Southern Caucasus. In July, our team met with educational experts from several Northeast Indian states in Guwahati to explore possibilities of incorporating Peace Counts into the formal education curriculum and the training of community leaders in Northeast India. The meeting was followed by a five-day Peace Counts training of trainers with university students and lecturers, religious leaders and peace activists. Another visit took place in November to Manipur, organised in cooperation with the Centre for Peace Education Manipur. Students of Manipur University were trained and workshops with multipliers (women, church leaders, youth workers) were conducted to explore possibilities and challenges for peace education in the region. In collaboration with the team from our Caucasus programme, we organised a Peace Counts training for participants from Georgia, Abkhazia and South Ossetia in Yerevan, Armenia in October. The workshop provided the participants with an opportunity to exchange their visions of a peaceful future and to reflect on their own potential as peacebuilders. → www.peace-counts.org

Fostering Civic and Nonviolent Education in Jordan

In January 2013, we commenced this project with the goal of integrating values such as nonviolence, tolerance, mutual respect and participation into the education system of Jordan. For this purpose, the project brings together Jordanian educational experts to discuss, develop and put into practice concepts for a training-of-trainers programme in civic and nonviolent education. Together with a team of experts from Jordanian universities,
NGOs and foundations as well as the Theodor-Schneller-School in Amman, we have developed a manual and a supplementary qualification course for advanced training for educators at universities and schools, as well as video clips to be used both in schools, universities, and in non-formal educational settings.

In September, our team organised a Jordanian-German Summer School in the Georg Zundel Haus in Tübingen. The summer school brought together educational experts from universities, schools and youth work in Jordan and Germany, inspiring participants with new ideas for interactive pedagogical methods of civic and nonviolent education in Jordan. In October, our team and a Jordanian expert team met in Amman to produce four short films on how to approach civic and nonviolent education. Local experts brought together students of all ages and from different schools. Together, they practised methods of storytelling, interactive theatre and street football for tolerance. They all contributed to the short films, which were produced to eventually serve other teachers and students as guidelines for implementing these approaches.

Online Platform “Frieden-Fragen”
First initiated in 2005, frieden-fragen.de is an online portal for children covering issues of war and peace, conflicts and violence. It contains responses appropriate for children and youth to key questions of co-existence. The portal is based on the state of the art of scientific debate and is grounded in the values of promoting peace, human rights and nonviolence. A special feature is the option for children to post their questions and receive individual answers.

For parents, teachers and educational staff of day-care centres, a specific section offers educational assistance in dealing with such topics as children’s issues, specific fears or media consumption. An annotated selection of children’s books and young adult fiction giving further suggestions and proposals for the preparation of lectures completes the package. Currently, the portal is available in German only.

In March 2013, a meeting with media and peace education experts took place at the Georg Zundel House in Tübingen to discuss how to improve the platform’s child-friendly character and make it more appealing by using modern tools and graphics.

Handbook on Violence Prevention in Preschool

Integration through Prevention
Focussing on the phenomenon of fascination for weapons amongst youth, this project started with exploring and developing educational approaches and learning models to support the prevention of violence. In June 2013, the first international meeting of all partners in the project “Integration through prevention” was held in Tübingen.

NGOs and foundations as well as the Theodor-Schneller-School in Amman, we have developed a manual and a supplementary qualification course for advanced training for educators at universities and schools, as well as video clips to be used both in schools, universities, and in non-formal educational settings.

In September, our team organised a Jordanian-German Summer School in the Georg Zundel Haus in Tübingen. The summer school brought together educational experts from universities, schools and youth work in Jordan and Germany, inspiring participants with new ideas for interactive pedagogical methods of civic and nonviolent education in Jordan. In October, our team and a Jordanian expert team met in Amman to produce four short films on how to approach civic and nonviolent education. Local experts brought together students of all ages and from different schools. Together, they practised methods of storytelling, interactive theatre and street football for tolerance. They all contributed to the short films, which were produced to eventually serve other teachers and students as guidelines for implementing these approaches.

Online Platform “Frieden-Fragen”
First initiated in 2005, frieden-fragen.de is an online portal for children covering issues of war and peace, conflicts and violence. It contains responses appropriate for children and youth to key questions of co-existence. The portal is based on the state of the art of scientific debate and is grounded in the values of promoting peace, human rights and nonviolence. A special feature is the option for children to post their questions and receive individual answers.

For parents, teachers and educational staff of day-care centres, a specific section offers educational assistance in dealing with such topics as children’s issues, specific fears or media consumption. An annotated selection of children’s books and young adult fiction giving further suggestions and proposals for the preparation of lectures completes the package. Currently, the portal is available in German only.

In March 2013, a meeting with media and peace education experts took place at the Georg Zundel House in Tübingen to discuss how to improve the platform’s child-friendly character and make it more appealing by using modern tools and graphics.

Handbook on Violence Prevention in Preschool

Integration through Prevention
Focussing on the phenomenon of fascination for weapons amongst youth, this project started with exploring and developing educational approaches and learning models to support the prevention of violence. In June 2013, the first international meeting of all partners in the project “Integration through prevention” was held in Tübingen.

In 2014, we will continue to expand our international network. It is planned to bring the exhibition “Peace Counts: Peacebuilders around the world” to Tehran. Workshops and follow-up trainings of the Peace Counts project will be implemented in Northeast India and in the Caucasus region. Furthermore, we will strengthen our commitment in Jordan by conducting new workshops and a three-level qualification course for trainers of civic and nonviolent education.

Following the departure of Günther Gugel, programme director and former co-director of the Institute for Peace Education in Tübingen, the Germany programme will be integrated into our thematic programme of Peace Education and Global Learning. In 2014, we will also organise the first Berghof Summer School for Young Peacebuilders (supported by the “Friends of Berghof Peace Education”).
Southeast Europe

Despite considerable efforts of local and international actors to assist the regeneration of Southeast Europe’s war-torn societies, sustained peace in the region is far from secured. Trust- and relationship-building take time and require the inclusion of all war-affected actors. Building on our long-term involvement and partnerships in the region, our programme supports and investigates initiatives for reconciliation with a particular focus on engaging civil-society actors. In 2013, we primarily engaged in consulting and publishing activities.

Dealing with the Past and Peacebuilding in the Western Balkans

In early 2013, we published the findings of the research project “Dealing with the past and peacebuilding in the Western Balkans” in the Berghof Report No. 18. In this comparative and empiric project that was completed in 2012, we investigated the interaction between international and local initiatives to develop transitional justice and reconciliation in Bosnia-Herzegovina, Serbia and Croatia. These countries experienced a history of violent ethnopolitical conflict and committed to cooperate in overcoming the effects of war by signing the Dayton Peace Agreement in 1995. The main research focus was placed on activities undertaken by international organisations, legal institutions and local civil-society actors in response to the wars of the 1990s. We analysed the coherence of objectives and strategies and their implications for peacebuilding and investigated forms of cooperation and learning experiences and the resulting political resonance. The study was carried out with the input of local partners from civil-society organisations and academic institutions. In total, 150 interviews were conducted in 28 municipalities. The research was funded by the German Foundation for Peace Research (DSF).

Compared with other post-conflict societies, initiatives of “Dealing with the past” began very early in the Western Balkans and were very well-funded by the international community. In a situation in which local institutions were unwilling or unable to investigate and prosecute war crimes and crimes against humanity to an adequate extent, the International Criminal Tribunal for the former Yugoslavia (ICTY) in The Hague has made an important contribution and has even strengthened local capacity-building for this purpose. The importance of legal prosecution of war crimes was widely recognised by the various protagonists for transitional justice. At the same time, they were united in their view that criminal justice alone cannot pave the way for reconciliation. Civil-society actors, in particular, promote additional approaches: Restorative forms of justice and truth-finding. The NGO-driven campaign for a regional commission for truth-seeking and truth-telling about war crimes in former Yugoslavia (REKOM) offers potential in this regard. However, the problem remains that initiatives at the political level and at the societal level tend to run parallel to each other, rather than being interlinked. Multi-level approaches that focus on inclusive cultures of remembrance as a contribution to healing, along with efforts to build trust and relationships are still urgently needed, yet lacking.

Dealing with the Past for a Nonviolent Future – War Veterans for Peace

How to find words, gestures and sites that address past wars and atrocities in an appropriate manner? How to deal with difficult memories without repeating the pain? War veterans from Bosnia-Herzegovina and Serbia and experts from Germany discussed these questions at a workshop co-chaired by the Centre for Nonviolent Action (CNA) and the Berghof Foundation during a study tour to Berlin in October 2012. The former soldiers, who fought against each other in the Bosnian war, are engaged for peace today by visiting atrocity sites in their local communities and paying their respects to the victims of different sides. The results are documented in the workshop report “Horror always has the same face – cultures of remembrance in the Balkans and Germany“. → www.nenaslife.org

In addition, we also advised a group of parliamentarians from Bosnia and Herzegovina on issues of transitional justice as they visited places of remembrance in Berlin along with members of the United Nations Development Programme (UNDP) and the German Society of Foreign Policy (DGAP) in December 2013.

Outlook for 2014

A book project was conceptualised and planned for 2014 onwards. The edited volume “Transitional justice and reconciliation – lessons from the Balkans” will encompass chapters by researchers and practitioners from the region of former Yugoslavia, as well as international experts.
The wider Caucasus is a region marked by a set of frozen conflicts. Bottom-up and transnational initiatives are both needed to break the ice. Empowering cross-regional local initiatives and addressing the issues of history, identity and memory are at the heart of our programme’s work. Our focus lies on working with non-state actors, multipliers and young academics. In 2013, we continued our long-standing engagement with young facilitators in the region and commenced a new project focused on supporting discussion and dialogue on history in the region. As an active member of the Joint Coordination Council for Caucasus, convened by UNDP, and of the round-table on South Caucasus, convened by the Working Group on Peace and Development (FriEnt), our team participated in meetings and co-organised and hosted the FriEnt-roundtable meeting on “Post-election and peacebuilding – new potentials for peacebuilding and inclusion”.

Further, in May and June we organised a conference on “Conflicts and peacebuilding in South Caucasus” in Tbilisi and a Georgian study visit to Moldova in cooperation with the Georgian Ministry for Youth and Sports.

In October, the Berghof Foundation’s peace education training programme “Peace Counts on Tour” visited the Caucasus and introduced peacebuilding accounts and approaches from over 30 different conflict regions across the world to young facilitators, multipliers and teachers from Abkhazia, Georgia and South Ossetia.

Capacity-building for Young Facilitators in Abkhazia, Georgia and South Ossetia

Since 2010, we have trained and empowered a group of young facilitators from Abkhazia, Georgia and South Ossetia. They are now capable of engaging in constructive dialogue and of managing projects that cut across conflict lines with little to no foreign, third-party involvement and have become involved in peacebuilding activities both between and within their communities. Our approach has fostered team spirit, mutual agreement and a common vision for peaceful and multi-layered Georgian-Abkhaz-South Ossetian relationships at the civil-society level.

In June, the first trilateral Georgian-Abkhaz-South Ossetian concilium meeting of the facilitator group took place in Yerevan with the goal of providing a trilateral platform to discuss and develop strategies and plan the desired political directions and shapes of the movement. Currently, the young facilitator group is a semi-formalised network with a core group of active and persistently involved individuals. It is composed of an Abkhaz, a Georgian and a South Ossetian section and some of its members have founded NGOs and started to engage in their own projects in bilateral or trilateral teams.

From Trialogue to Sustainable Dialogue

This project, commenced in October 2012, uses biographical interview methods to support discussion and dialogue across the borders of Abkhazia, Georgia and South Ossetia. We strive to support our partners in overcoming the “silence on history” that characterises many interactions across conflict lines in the Caucasus, and in acknowledging the grievances caused by violence and injustice on all sides. In 2013, our team organised two rounds of workshops in Abkhazia, Georgia and South Ossetia. The first round focused on each groups’ own stories, while the second round of workshops focused on stories across conflict lines from the other two regions. The process provided the participants with opportunities for reconciliation. In all three communities, participants engaged in inter-generational, self-critical dialogue, challenged dominant narratives and heard and discussed formerly unheard voices.

Outlook for 2014

Our “Trialogue” project will move into a direct, face-to-face dialogue with a “Trialogue on history”, to be held in Yerevan, Armenia in April 2014. It will bring together participants from all three regions to discuss memories of the wars. In the second half of 2014, a series of exhibitions on war memories will be launched in all three societies.
Selected activities in 2013 included trainings for more than 30 national facilitators for the National Dialogue Conference in March 2013. These offered them opportunities to review and refresh their facilitation skills, discuss specific challenges in the National Dialogue process and establish peer-advice mechanisms. Between April and June 2013, we organised several one-day training workshops for various delegations of the National Dialogue Conference on negotiation and dialogue. The trainings improved these delegations' knowledge of and skills in dialogue, consensus-building and negotiation approaches and tools, helping them to develop some basic elements of a dialogue and negotiation roadmap.

In August 2013, following a request from the president of Yemen, a senior lawyer of the former Trust Agency of Germany (Treuhand) and a facilitator travelled to Yemen to provide technical assistance to the Land Commission. The Commission’s mandate is to settle land disputes in the South, which had been a continuing source of conflict and an obstacle for peace. The meetings drew upon the German experience in settling land and restitution issues as part of the reunification process of East and West Germany.

In September 2013, a team of senior advisors provided hands-on advice to the Consensus Committee of the National Dialogue Conference for improved consensus-building. The team conducted interviews and consultations with the members of the Committee to reflect on challenges in the final phase of the National Dialogue Conference, develop options to improve the performance of the Consensus Committee and provide advice on problem-solving.
Lebanon: Supporting the National Dialogue(s) and Consensus-Building

We have been providing technical support to the National Dialogue in Lebanon since 2008. Together with our partner organisation, the Common Space Initiative for Shared Knowledge and Consensus Building (CSI), we aim to contribute to a favourable environment for effective, sustainable and successful dialogue and negotiations conducive to the minimum and essential interests of all Lebanese and their parties.

In 2013, we focused on supporting the Lebanese structures in their efforts to continue and reactivate the National Dialogue and the implementation of major political agreements (and to strengthen the resilience of the Lebanese political structures against the impact of the Syrian crisis). The Common Space Initiative continued its programmes supporting various dialogue formats in the areas of political, constitutional, judiciary and socioeconomic reform.

Further, the Common Space Initiative continued to support a dialogue platform to facilitate a much-needed inclusive, knowledge-based Lebanese-Palestinian dialogue at the national and local levels. Due to increasing socioeconomic and political pressure on the country from the ongoing influx of refugees, the members of the Lebanese-Palestinian Dialogue Forum agreed on a “joint vision” addressing major issues and challenges facing the two societies.

Also, in response to the discovery of large natural gas reserves in the Mediterranean Sea, in an area with border demarcations that are strongly contested between Israel and Lebanon, a comprehensive research guide and legal resource package on the topic was prepared.

Other Activities

We strongly believe that the conflict in Syria can only be resolved with a political process of negotiations and dialogue. For that purpose, in 2013 we provided capacity-building workshops, seminars and trainings as well as strategic advice to a range of Syrian stakeholders from the opposition, civil society and humanitarian groups. The aim of these activities is to enhance their respective capacities to play a constructive and efficient role in Syria and internationally both concerning the peaceful transformation of the Syrian political system as well as its society.

Outlook for 2014

Jordanian stakeholders have expressed the need for an inclusive political dialogue in Jordan. In 2013, we conducted a mapping and scoping study on previous experiences with National Dialogue processes in the country. Based on this assessment, we will continue to explore the needs, prospects and challenges for an inclusive dialogue mechanism in Jordan in 2014. In addition, we will continue our activities supporting the National Dialogue processes in Yemen and Lebanon.
South-East Asia

South-East Asia’s tremendous economic, social and political changes have often been accompanied by protracted and violent conflicts. Systemic, iterative and elicitive approaches to conflict transformation sit well with the distinct regional cultures and traditions of South-East Asia. We focus on strengthening local capacity and agency by supporting insider peacebuilders and indigenous peace infrastructures.

In 2013, we continued our support for the Platform of Insider Peacebuilders and our work with the People’s College in Pattani, Southern Thailand. We concluded our collaborative three-year research project on Cultures of Governance and Conflict Resolution in India and Europe. Further, we engaged in several regional programmes to support the intra-regional exchange of peacebuilding experiences and studied the state of the art of infrastructures for peace support in Asian countries to prepare an initiative for establishing a peace resource centre in Thailand.

Conflict Transformation in the Deep South of Thailand: The Platform of Insider Peacebuilders

Since 2011, the Insider Peacebuilders Platform has brought together Thai-Buddhists, Thai-Chinese, Malay-Muslims and people of different political convictions with a common interest in the peaceful settlement of the conflict in the region of Pattani. Having started out as a joint conflict analysis to foster a common understanding of the unrest in the region, the project’s participants worked on developing a joint roadmap to settling the conflict peacefully.

In February 2013, an official Track-1 “Peace Dialogue” in Southern Thailand was launched. The project supported this initiative by working towards an inclusive and effective multi-track process in close collaboration with a group of academic and civil-society organisations in the region. Though overshadowed by the political power struggle in Thailand’s capital Bangkok and the military coup at the end of 2013, all involved actors remained committed to continuing the platform process.

Peace Education for Conflict Management by Local Communities in Southern Thailand

In April 2013, we launched the new project “Peace education for conflict management by local communities in Southern Thailand”, initiated by a group of young Malay-Muslim peace activists. The qualification programme, run by the People’s College in Pattani with our strategic and planning support, enhances the knowledge of a core group of youth leaders within the context of the protracted conflict in Southern Thailand. The project also reaches out to the wider community, especially to leaders and multipliers within the local communities.

In June, the new course on peace leadership was inaugurated with a seminar called “Patani Peace 2020: Knowledge is power”. A public forum, held to reach a broad audience, triggered lively debate on the future of the region. The first training course with eight modules and a group of 40 participants took place from June until December, 2013.

Cultures of Governance and Conflict Resolution in India and Europe (CORE)

Launched in January 2011, this collaborative research project was conducted by five Indian and five European research teams. Aiming to revise and improve the theoretical and operational sides of conflict resolution and peacebuilding, it reviewed current approaches to conflict resolution in Europe and India. The project developed a comparative understanding of European and Indian approaches to peacebuilding and governance by combining theoretical innovation with case studies, including Bosnia and Herzegovina, Cyprus, and Georgia/Abkhazia as well as Bihar/Jharkhand, Northeast India and Kashmir.

The final project workshop was held in Nicosia in October 2013, and brought together the project partners to discuss the project’s outcomes. At the two international dissemination conferences in Delhi and Brussels at the end of 2013, the project partners from Europe and India reflected with academics, peace practitioners and policymakers on the extensive knowledge the project had generated.

→ www.core-project.eu

Outlook for 2014

We will continue our work in the Deep South of Thailand, both with the Insider Peacebuilders’ Platform and with the People’s College of Pattani. In the first half of 2014, we will launch our initiative for establishing a peace resource centre in Thailand.
Latin America

Many societies in Latin America are plagued by a mix of lingering post-war violence and new forms of social rupture arising from organised crime and social fragmentation that local governments, international organisations and regional groupings are ill-prepared to deal with. In 2013, our programme supported mediation and dialogue efforts in Bolivia and Colombia, providing hands-on support on the ground, particularly in the fields of process facilitation and joint learning. Our project work was complemented by a number of events, publications and strategy-development support to local and international organisations.

We provided support to the Peace Commissions of the Colombian Congress during an information and consultation meeting with Colombian expatriates in Berlin. Further, we advised and facilitated the strategy-development of the members of the German Civil Peace Service and their partner organisations in Guatemala.

Supporting Peacebuilding in Development Cooperation in Colombia

Since 2012, we have provided facilitative and advisory support to CERCAPAZ (Cooperación entre Estado y Sociedad Civil para el Desarrollo de la Paz), a major GIZ-administered peacebuilding programme in Colombia with the goal of building trust between the state and civil-society actors. Along with a team of highly skilled local colleagues, we have supported this development programme in terms of internal learning, concept development, capacity-building, planning and strategy-development. We have, further, been involved in the formulation of lessons learned and good practices.

In 2013, we conducted three training rounds on dialogue facilitation, strengthening a group of highly qualified and well recognised individuals able to initiate and support local and regional processes. We provided coaching and facilitated planning and strategy workshops, enabling the programme to enhance its performance in its fast-moving and complex environment. In October, our colleagues facilitated an expert meeting of the German Development Cooperation in the field of peacebuilding in Bogotá. Around 60 members of governmental and non-governmental entities and programmes discussed possible scenarios for upcoming peace talks and options for development cooperation and were able to develop a joint understanding of each others’ activities, exchange information and agree on coordination mechanisms.

Outlook for 2014

In 2014, the advice to CERCAPAZ will focus on transferring methods and roles to local partners using a series of tailor-made publications capturing approaches and methods as well as through dissemination events. We will remain engaged in the Colombian discussion on dialogue and other support processes concerning the ongoing peace negotiations. The capacity-development project in Bolivia will finalise its efforts with national exchanges in mid-2014.

Dialogue and Mediation for Indigenous Leaders in Bolivia

Since 2012, we have enhanced the capacities for dialogue and mediation in Bolivia with a special focus on the experiences and requirements of indigenous organisations and community leaders – actors crucial to social change in Bolivia. More than 150 individuals and their organisations from four regions have benefited from our activities and trainings. We cooperate with the Catholic University of San Pablo in Bolivia and the Centro Internacional de Toledo para la Paz in Spain. Together, we devised a process for indigenous community leaders who discussed their own experiences and explored how mediation and dialogue do make a difference, enabling them to act successfully as internal facilitators or mediators on behalf of their organisations. Documentations of the meetings and lessons learned have been shared within Bolivia, the Andean region and with institutions of the European Union.

The trainings that were held in 2013 had their first tangible impact by replacing confrontation with dialogue processes, for example in the case of the disputed Madidi National Park. A number of the participants were mandated by their organisations to mediate in conflicts. Also in the course of 2013, participants started planning how to apply their skills in the future, and how to institutionalise them within their organisations, thus carrying forward the skills they had learned.
We inspire reflective learning to enable conflict stakeholders and actors to critically reassess their roles and policies. As a learning organisation, we create collaborative space to learn with our partners.
## Financial Report

### Income Statement

<table>
<thead>
<tr>
<th>Description</th>
<th>€ thousands</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating revenues</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Institutional funding</td>
<td></td>
<td>1,177</td>
<td>1,240</td>
</tr>
<tr>
<td>Project income</td>
<td></td>
<td>2,744</td>
<td>1,817</td>
</tr>
<tr>
<td>Income grantmaking</td>
<td></td>
<td>260</td>
<td>159</td>
</tr>
<tr>
<td>Earnings grantmaking</td>
<td></td>
<td>326</td>
<td>0</td>
</tr>
<tr>
<td>Other revenues</td>
<td></td>
<td>110</td>
<td>211</td>
</tr>
<tr>
<td><strong>Total operating revenues</strong></td>
<td></td>
<td>4,617</td>
<td>3,427</td>
</tr>
<tr>
<td>Operating expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries and social costs</td>
<td></td>
<td>1,741</td>
<td>1,582</td>
</tr>
<tr>
<td>Expenses grantmaking</td>
<td></td>
<td>326</td>
<td>0</td>
</tr>
<tr>
<td>Payments grantmaking</td>
<td></td>
<td>260</td>
<td>159</td>
</tr>
<tr>
<td>Professional fees</td>
<td></td>
<td>803</td>
<td>620</td>
</tr>
<tr>
<td>Travel, representation and seminars</td>
<td></td>
<td>565</td>
<td>283</td>
</tr>
<tr>
<td>Other project costs</td>
<td></td>
<td>258</td>
<td>189</td>
</tr>
<tr>
<td>Office costs</td>
<td></td>
<td>469</td>
<td>419</td>
</tr>
<tr>
<td>Other personnel costs</td>
<td></td>
<td>10</td>
<td>15</td>
</tr>
<tr>
<td>Depreciations</td>
<td></td>
<td>35</td>
<td>24</td>
</tr>
<tr>
<td><strong>Total operating expenses</strong></td>
<td></td>
<td>4,467</td>
<td>3,291</td>
</tr>
<tr>
<td>Operating surplus</td>
<td></td>
<td>150</td>
<td>136</td>
</tr>
<tr>
<td>Financial income/Expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Financial income</td>
<td></td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>Financial expenses</td>
<td></td>
<td>0</td>
<td>2</td>
</tr>
<tr>
<td><strong>Net financial items</strong></td>
<td></td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>Extraordinary item</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net surplus before extraordinary item</td>
<td></td>
<td>151</td>
<td>136</td>
</tr>
<tr>
<td>Extraordinary item</td>
<td></td>
<td>0</td>
<td>59</td>
</tr>
<tr>
<td><strong>Net surplus after extraordinary item</strong></td>
<td></td>
<td>151</td>
<td>195</td>
</tr>
<tr>
<td>Net surplus</td>
<td></td>
<td>151</td>
<td>195</td>
</tr>
<tr>
<td>Net surplus before corporate tax</td>
<td></td>
<td>151</td>
<td>195</td>
</tr>
<tr>
<td>Corporate tax</td>
<td></td>
<td>2</td>
<td>14</td>
</tr>
<tr>
<td><strong>Net surplus for the financial year</strong></td>
<td></td>
<td>153</td>
<td>209</td>
</tr>
<tr>
<td>Transferred to equity</td>
<td></td>
<td>153</td>
<td>209</td>
</tr>
</tbody>
</table>

*For the year 2013, Berghof Foundation Operations GmbH has adapted its accounting principles with regards to its commitments for the pledged grantmaking programmes commissioned by the shareholder Berghof Foundation Trust, which has been accounted for in the positions other receivables, other liabilities, earnings grantmaking and expenses grantmaking in the height of € 326,000.*

### Balance

<table>
<thead>
<tr>
<th>Description</th>
<th>€ thousands</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Non-current assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Intangible assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Patents, copyright and software</td>
<td>13</td>
<td>26</td>
<td></td>
</tr>
<tr>
<td><strong>Total intangible assets</strong></td>
<td>13</td>
<td>26</td>
<td></td>
</tr>
<tr>
<td>Fixed assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Buildings and improvements</td>
<td>6</td>
<td>9</td>
<td></td>
</tr>
<tr>
<td>Furnishings and equipment</td>
<td>77</td>
<td>73</td>
<td></td>
</tr>
<tr>
<td><strong>Total fixed assets</strong></td>
<td>83</td>
<td>82</td>
<td></td>
</tr>
<tr>
<td>Other assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prepaid intangible assets</td>
<td>15</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td><strong>Total other assets</strong></td>
<td>15</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td><strong>Total non-current assets</strong></td>
<td>111</td>
<td>108</td>
<td></td>
</tr>
<tr>
<td>Current assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inventory</td>
<td>2</td>
<td>6</td>
<td></td>
</tr>
<tr>
<td>Debtors</td>
<td>66</td>
<td>29</td>
<td></td>
</tr>
<tr>
<td>Other receivables</td>
<td>427</td>
<td>174</td>
<td></td>
</tr>
<tr>
<td>Bank and cash in hand</td>
<td>909</td>
<td>307</td>
<td></td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td>1,404</td>
<td>516</td>
<td></td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>1,515</td>
<td>624</td>
<td></td>
</tr>
</tbody>
</table>

### Net assets and liabilities

<table>
<thead>
<tr>
<th>Description</th>
<th>€ thousands</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Basic capital</td>
<td>25</td>
<td>25</td>
<td></td>
</tr>
<tr>
<td>Other equity capital</td>
<td>346</td>
<td>193</td>
<td></td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>371</td>
<td>218</td>
<td></td>
</tr>
<tr>
<td><strong>Current liabilities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bank indebtedness</td>
<td>4</td>
<td>7</td>
<td></td>
</tr>
<tr>
<td>Accounts payable</td>
<td>171</td>
<td>31</td>
<td></td>
</tr>
<tr>
<td>Accrued liabilities</td>
<td>197</td>
<td>132</td>
<td></td>
</tr>
<tr>
<td>Loan shareholder</td>
<td>0</td>
<td>30</td>
<td></td>
</tr>
<tr>
<td>Project advances from funders</td>
<td>332</td>
<td>150</td>
<td></td>
</tr>
<tr>
<td>Other liabilities</td>
<td>440</td>
<td>56</td>
<td></td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td>1,144</td>
<td>406</td>
<td></td>
</tr>
<tr>
<td><strong>Total net assets and liabilities</strong></td>
<td>1,515</td>
<td>624</td>
<td></td>
</tr>
</tbody>
</table>
Cash Flow Statement

<table>
<thead>
<tr>
<th></th>
<th>€ thousands</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash flow from operating activities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Annual surplus (before extraordinary items)</td>
<td>153</td>
<td>150</td>
<td></td>
</tr>
<tr>
<td>Depreciations</td>
<td>35</td>
<td>24</td>
<td></td>
</tr>
<tr>
<td>Change accrued liabilities</td>
<td>65</td>
<td>121</td>
<td></td>
</tr>
<tr>
<td>Change other receivables</td>
<td>-286</td>
<td>-35</td>
<td></td>
</tr>
<tr>
<td>Change accounts payable and other liabilities</td>
<td>706</td>
<td>73</td>
<td></td>
</tr>
<tr>
<td>Payments extraordinary items</td>
<td>0</td>
<td>59</td>
<td></td>
</tr>
<tr>
<td><strong>Net cash flow from operating activities</strong></td>
<td><strong>673</strong></td>
<td><strong>392</strong></td>
<td></td>
</tr>
<tr>
<td>Cash flow from investment activities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payments for purchase of fixed assets</td>
<td>-23</td>
<td>-56</td>
<td></td>
</tr>
<tr>
<td>Payments for intangible assets</td>
<td>-15</td>
<td>-11</td>
<td></td>
</tr>
<tr>
<td><strong>Net cash flow from investment activities</strong></td>
<td><strong>-38</strong></td>
<td><strong>-67</strong></td>
<td></td>
</tr>
<tr>
<td>Cash flow from financing activities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Repayment to share holder (loan)</td>
<td>-30</td>
<td>-8</td>
<td></td>
</tr>
<tr>
<td><strong>Net cash flow from financing activities</strong></td>
<td><strong>-30</strong></td>
<td><strong>-8</strong></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net change in cash and cash equivalents</td>
<td>605</td>
<td>317</td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents at 1 January</td>
<td>300</td>
<td>-17</td>
<td></td>
</tr>
<tr>
<td><strong>Cash and cash equivalents at 31 December</strong></td>
<td><strong>905</strong></td>
<td><strong>300</strong></td>
<td></td>
</tr>
</tbody>
</table>

Auditors’ Report

We have issued an unqualified audit opinion for the financial statements as of December 31, 2013 (balance sheet, income statement and notes) of the Berghof Foundation Operations GmbH, Berlin, in accordance with generally accepted accounting principles in Germany. The figures of the annual report 2013 have been derived from these financial statements and present fairly, in all material respects, the financial position as of December 31, 2013, and the results of its operations and its cash flows for the year.

Hamburger Treuhand Gesellschaft Schomerus & Partner Wirtschaftsprüfungsgesellschaft

Hamburg, May 28, 2014

Lehmann
Wirtschaftsprüfer
(German public auditor)

Beutel
Wirtschaftsprüferin
(German public auditor)

Operating Revenues

<table>
<thead>
<tr>
<th></th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earnings grantmaking</td>
<td>7</td>
</tr>
<tr>
<td>Income grantmaking</td>
<td>6</td>
</tr>
<tr>
<td>Institutional funding</td>
<td>26</td>
</tr>
<tr>
<td>Other revenue</td>
<td>2</td>
</tr>
</tbody>
</table>

Project Income

<table>
<thead>
<tr>
<th>Region</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Latin America</td>
<td>4</td>
</tr>
<tr>
<td>South-East Asia</td>
<td>6</td>
</tr>
<tr>
<td>Middle East and North Africa</td>
<td>48</td>
</tr>
<tr>
<td>Caucasus</td>
<td>3</td>
</tr>
<tr>
<td>Dialogue, Mediation and Peace Support Structures</td>
<td>14</td>
</tr>
<tr>
<td>Agents of Change for Inclusive Conflict Transformation</td>
<td>16</td>
</tr>
<tr>
<td>Peace Education and Global Learning</td>
<td>14</td>
</tr>
</tbody>
</table>

Total: € 4,617,440

Total: € 2,744,277

Total: € 7,361,697
Organisation and Team

Board of Trustees

Johannes Zundel, Shareholder of the Berghof Foundation, Vienna, Austria (Chairperson)
Elke Begander, Ludwigsburg University of Education, Ludwigsburg, Germany
Ise Bosch, CEO Dreilinden gGmbH, Hamburg, Germany

Cornelia Brinkmann, CEO Steps for Peace, Berlin, Germany
Edelgard Bulmahn, MP/SPD, Vice President of the German Parliament, Berlin, Germany
Diana Chigas, COA Collaborative Learning Projects, Cambridge, MA, USA
Prof. Dr. Kjell Åke Nordquist, University of Uppsala, Uppsala, Sweden
Paikiasothy Saravanamuttu, Executive Director, Center for Policy Alternatives, Colombo, Sri Lanka

Prof. Dr. em. Dr. h.c. mult. Dieter Senghaas, University of Bremen, Bremen, Germany

Executive Directors

Prof. Dr. Dr. Hans-Joachim Giessmann
Sandra Pflahler

Publications and Core Services

Beatriz Austin, Senior Coordinator, Berghof Handbook
Claus-Dieter Wild, Senior Administrator Library, IT, Organisation
Astrid Fischer, Project Manager Website, Publications
Nicole Rieber, Assistant Library, IT, Organisation
Sabine Schmid, Assistant Library, IT, Organisation
Juan Camilo Cruz Orego, Student Assistant
Nastassja Gotzler, Student Assistant
Carina Huessy, Intern

Finance and Human Resources

Felizitas Mayer, Executive Assistant/Personnel Manager
Anna Köhler, Project Manager Grantmaking
Sophie Hoffmann, Project Controller
Stefanie Schulze, Accountant
Isolde Keller, Accountant/Controller
Yasmin Behrens, Accountant

Thematic Programmes

Agents of Change for Inclusive Conflict Transformation
Véronique Dudouet, Programme Director
Janel Beth Galvanek, Executive Assistant/Project Manager
Stina Lundström, Project Officer
Matteo Dressler, Intern

Dialogue, Mediation and Peace Support Structures
Luxshi Vimalarajah, Programme Director
Katrin Planta, Project Manager
Sibel Atasayi, Project Officer
Vanessa Prinz, Project Officer
Jonathan Harlander, Intern

Peace Education and Global Learning
Uli Jäger, Programme Director Peace Education and Global Learning
Günther Gugel, Programme Director Germany
Amos Heuss, Project Manager
Nadine Ritzi, Project Manager
Anne Romund, Project Manager
Verena Brenner, Project Officer
Tarek Hegazy, Student Assistant
Stefanie Rücker, Student Assistant
Meike Reinhard, Intern

Regional Programmes

Caucasus
Oliver Wolleh, Programme Director
Andrea Zemskov-Züge, Project Officer

Latin America
Barbara Unger, Programme Director
Isabel Restrepo, Intern

Middle East and North Africa
Oliver Wils, Programme Director
Theodore Murphy, Senior Project Manager
Sonja Neuweiler, Senior Project Manager
Erik Mohns, Project Manager
Khaled Salameh, Project Manager
Nadine Francis, Project Assistant
Hannah Beumer, Intern
Ansar Jasim, Intern

South-East Asia
Norbert Ropers, Programme Director
Anna Bernhard, Project Officer
Jularat Damrongviteetham, Project Officer
Mubashir Ahmed Mir, Project Officer
Anastasiya Bayok, Intern

Southeast Europe
Martina Fischer, Programme Director

* Employees who left the organisation in 2013
Grantmaking

The Berghof Foundation maintains an annual grantmaking budget donated by the Zundel family and reserved to support state-of-the-art projects that complement its activities. Grants are awarded by our Board of Trustees through distinct programmes based on the principles of strategic complementarity, innovation potential and partnering opportunities.

Grant for Innovation in Conflict Transformation

In 2013, we supported four projects with a Grant for Innovation in Conflict Transformation related to the topic “Virtual spaces in conflict transformation”:

- Understanding and Using the Digital Space for Conflict Resolution: € 30,000
- Crisis Management Initiative – Martti Ahtisaari Center, Helsinki, Finland 1 January – 31 December 2013
- Virtually Possible: Broadening Conversations for Peace: € 30,000
- Kubatana Trust of Zimbabwe, Harare, Zimbabwe 1 January – 31 December 2013
- Development of a Scalable Drupal Crisis Mapping Platform: € 31,000
- PeaceGeeks, Vancouver, Canada 1 January 2013 – 31 March 2014
- Peace and Tolerance Education Project in Chechnya with an Interactive Internet Platform for Teachers in Schools: € 30,000

In November 2013, our Board of Trustees awarded five Grants for Innovation in Conflict Transformation on the theme “Youth as change-makers: From conflict actors to peacebuilders” for projects commencing in January 2014.

Georg Zundel Scholarship

In December 2013, our Georg Zundel Scholarship grantee, Javaid Hayat, concluded the work on his PhD thesis with the topic “Azad Jammu & Kashmir (AJK): Prospects for democratic governance amidst ambiguous sovereignty, absence of self-determination and enduring conflict”. The thesis will be submitted to the Free University Berlin in 2014. The thesis elaborates on different approaches of power-sharing in the disputed territory of the AJK state, which is administered by the Pakistani state.

Berghof Grantees Conference

On 14–15 November 2013, the first Berghof Grantees Conference on the topic “Virtual spaces in conflict transformation” took place at the Berghof Centre in Berlin. Representatives of the four grantee organisations working on this topic presented their work and gave insights into their projects’ results and findings. A future panel of invited experts discussed the implications of virtual spaces for the field of conflict transformation at large.

Publication Highlights

The Peace Counts Learning Package

The Peace Counts Learning Package was developed within the framework of the Peace Counts project. It is designed for multipliers of peace education who want to work with stories of peacebuilders from around the world. The package entails a manual for trainers with helpful worksheets and guidelines, a set of 23 posters displaying the stories of peacebuilders, a CD-ROM with audio-picture stories (only in German) and a video about the peacebuilder Yehuda Shaul.

Look Inside

The Video-ovd “Yehuda Shaul’s decision: Breaking the silence!” tells the insightful story of the Israeli Yehuda Shaul. As a special kind of tour guide, he leads groups to a place most Israelis prefer not to hear about – Hebron, the second largest Palestinian city in the Israeli-occupied West Bank. As a soldier, Yehuda Shaul was involved in enforcing martial law there. Towards the end of his military service, he admitted to himself that he was a perpetrator and not simply an innocent man following orders. That moment of self-awareness led him to take radical steps. His first move was to organise an exhibition on the brutality of the occupation. The exhibition soon grew to become an organisation, “Breaking the silence”, which so far has collected 750 testimonials from former soldiers on their service in the occupied territories. Every week, Yehuda leads groups of interested Israelis and others from all over the world to Hebron. Understanding, he believes, is the first step towards real peace.

The movie “Yehuda Shauls decision: Breaking the silence” is part of the project “Peace Counts 2.0”. Peace Counts is supported by the Institute for Foreign Cultural Relations in Stuttgart through its zivik programme with funds provided by the German Federal Foreign Office.
Peace Infrastructures: Assessing Concept and Practice

The latest issue of the Berghof Foundation’s Handbook Dialogue Series leads forward the debate on the emerging practice and theory of “peace infrastructures”. Drawing on examples from Sri Lanka, Nepal, South Africa, Colombia, Lebanon and Cyprus, the authors of this volume discuss whether and how peace should be given “an address” – and if so, how we can best support peace infrastructures while avoiding pitfalls.

Look Inside

“… The terms ‘peace infrastructure’, ‘infrastructure for peace’, ‘peace and dialogue structures’, and ‘peace support structures’ have become buzzwords in the field, steering our attention to organisations and structures after the long-standing concentration on peace processes. …”

“While there is rich diversity in practice, progress on a systematic analysis of these experiences and a shared conceptual understanding lags behind. Up until now, a director of a reparations programme would hardly search for the term ‘peace infrastructure’ when trying to learn from similar experiences, let alone describe her own work in terms of ‘peace infrastructure’, or feel that her experiences could contribute to setting up a peace commission on another continent. This publication addresses the need for a more systematic mapping, conceptualisation and analysis of peace infrastructure, including its practical implications. It does so in the tradition of the Berghof Handbook for Conflict Transformation and its Dialogue Series: by complementing and contrasting theoretical assumptions with practitioners’ insights.” (From the introduction).

Online, the dialogue has since continued with reflections on peace infrastructures in Kyrgyzstan and Nepal as well as on the interaction between state-building and peace infrastructures.

Reader’s Voice

“Your Handbook and Dialogues are excellent and highly relevant – at the moment, I am using Dialogue No. 10 on Peace Infrastructures almost daily.” (M. Wevelsiep, Senior Advisor – Right to Peace Finn Church Aid, email communication)

Publication Overview

Books and Series


Facts and Figures


External Publications


Martina Fischer and Miriam Schroer-Hippel (Eds.): Horror Always has the Same Face – Documentaion of the Workshop and Study Tour with War Veterans from Bosnia and Serbia in Berlin, October 2012. Belgrader/Sarajevo: CNA. 2013.


Networks

Partners

In the past we have collaborated with or have received support from many partners all over the world.

Aceh Policy Institute (API), Aceh/Indonesia
Afghan Human Rights Research and Advocacy Organization (AHRRAO), Afghanistan
Bread for the World – Protestant Development Service, Germany
CDA Collaborative Learning Projects, USA
Centre for Nonviolent Action (CNA), Serbia and Bosnia-Herzegovina
Centro de Investigación y Educación Popular (CINEP), Colombia
Centro Internacional de Toledo para la Paz (CITpax), Spain
Freie Universität Berlin, Germany
Friends for Peace (FFP), Nepal
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Germany
Human Rights Information Training Center (HRITC), Yemen
Institute for Justice and Reconciliation (IJR), South Africa
In Transformation Initiative, South Africa
Peace Counts Network, Germany
People’s College, Thailand
Political Development Forum, Yemen
Regional Social and Cultural Fund for Palestinian Refugees and Gaza Population, Jordan
Robert Bosch Stiftung, Germany
Sudd Institute, South Sudan
Theodor Schneller Educational Training Centre, Jordan
Universidad Católica Boliviana (UCB), Bolivia
University of Stanford, CA, USA
Universiti Sains Malaysia, Malaysia
University of Windsor, Canada
Young Facilitators Group, Abkhazia/Georgia/South-Ossetia

Funders

Our project work benefits from generous funding by the many donors who support our mission of creating space for conflict transformation. Among our donors from all over the world are:

The Asia Foundation, USA
Church Development Service (CDS), Germany
Civil Peace Services (CPS), Germany
Confidence Building Early Response Mechanism (CBERM), Georgia
Department for International Development (DFID), Global Conflict Prevention Tool, UK
Deutsche Forschungsgemeinschaft (DFG), Germany
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Germany
European Union
Federal Department of Foreign Affairs (FDFA), Switzerland
Federal Foreign Office (AA), Germany
Federal Ministry for Economic Cooperation and Development (BMZ), Germany
Federal Ministry for Europe, Integration and Foreign Affairs (BMFSE), Germany
Ford Foundation, USA
Foreign & Commonwealth Office, UK
Friedrich Ebert Foundation, Germany
Friedrich Naumann Foundation, Germany
German Academic Exchange Service (DAAD), Germany
German Agro Action (Deutsche Welthungerhilfe e.V.), Germany
German Development Institute (DfG), Germany
German Foundation for Peace Research (DSF), Germany
Institut für Auslandsbeziehungen, zivik Funding Programme, Germany
International Development Research Centre (IDRC), Canada
Joseph Rowntree Charitable Trust (JRC), UK
Norwegian Peacebuilding Resource Centre (NOREF), Norway
Royal Norwegian Ministry of Foreign Affairs, Norway
Sasakawa Peace Foundation, Japan
Stiftung Entwicklungs-Zusammenarbeit Baden-Württemberg (SEZ), Germany
Swedish International Development Cooperation Agency (SIDA), Sweden
Swiss Agency for Development and Cooperation (SDC), Switzerland
United Nations Development Programme (UNDP)
United Nations Volunteers (UNV)
Weltfriedensdienst e.V. (WFD), Germany

In the past we have collaborated with or have received support from many partners all over the world.

Aceh Policy Institute (API), Aceh/Indonesia
Afghan Human Rights Research and Advocacy Organization (AHRRAO), Afghanistan
Bread for the World – Protestant Development Service, Germany
CDA Collaborative Learning Projects, USA
Centre for Nonviolent Action (CNA), Serbia and Bosnia-Herzegovina
Centro de Investigación y Educación Popular (CINEP), Colombia
Centro Internacional de Toledo para la Paz (CITpax), Spain
Freie Universität Berlin, Germany
Friends for Peace (FFP), Nepal
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Germany
Human Rights Information Training Center (HRITC), Yemen
Institute for Justice and Reconciliation (IJR), South Africa
In Transformation Initiative, South Africa
Peace Counts Network, Germany
People’s College, Thailand
Political Development Forum, Yemen
Regional Social and Cultural Fund for Palestinian Refugees and Gaza Population, Jordan
Robert Bosch Stiftung, Germany
Sudd Institute, South Sudan
Theodor Schneller Educational Training Centre, Jordan
Universidad Católica Boliviana (UCB), Bolivia
University of Stanford, CA, USA
Universiti Sains Malaysia, Malaysia
University of Windsor, Canada
Young Facilitators Group, Abkhazia/Georgia/South-Ossetia

Our project work benefits from generous funding by the many donors who support our mission of creating space for conflict transformation. Among our donors from all over the world are:

The Asia Foundation, USA
Church Development Service (CDS), Germany
Civil Peace Services (CPS), Germany
Confidence Building Early Response Mechanism (CBERM), Georgia
Department for International Development (DFID), Global Conflict Prevention Tool, UK
Deutsche Forschungsgemeinschaft (DFG), Germany
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Germany
European Union
Federal Department of Foreign Affairs (FDFA), Switzerland
Federal Foreign Office (AA), Germany
Federal Ministry for Economic Cooperation and Development (BMZ), Germany
Federal Ministry for Europe, Integration and Foreign Affairs (BMFSE), Germany
Ford Foundation, USA
Foreign & Commonwealth Office, UK
Friedrich Ebert Foundation, Germany
Friedrich Naumann Foundation, Germany
German Academic Exchange Service (DAAD), Germany
German Agro Action (Deutsche Welthungerhilfe e.V.), Germany
German Development Institute (DfG), Germany
German Foundation for Peace Research (DSF), Germany
Institut für Auslandsbeziehungen, zivik Funding Programme, Germany
International Development Research Centre (IDRC), Canada
Joseph Rowntree Charitable Trust (JRC), UK
Norwegian Peacebuilding Resource Centre (NOREF), Norway
Royal Norwegian Ministry of Foreign Affairs, Norway
Sasakawa Peace Foundation, Japan
Stiftung Entwicklungs-Zusammenarbeit Baden-Württemberg (SEZ), Germany
Swedish International Development Cooperation Agency (SIDA), Sweden
Swiss Agency for Development and Cooperation (SDC), Switzerland
United Nations Development Programme (UNDP)
United Nations Volunteers (UNV)
Weltfriedensdienst e.V. (WFD), Germany

Funders

Our project work benefits from generous funding by the many donors who support our mission of creating space for conflict transformation. Among our donors from all over the world are:

The Asia Foundation, USA
Church Development Service (CDS), Germany
Civil Peace Services (CPS), Germany
Confidence Building Early Response Mechanism (CBERM), Georgia
Department for International Development (DFID), Global Conflict Prevention Tool, UK
Deutsche Forschungsgemeinschaft (DFG), Germany
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Germany
European Union
Federal Department of Foreign Affairs (FDFA), Switzerland
Federal Foreign Office (AA), Germany
Federal Ministry for Economic Cooperation and Development (BMZ), Germany
Federal Ministry for Europe, Integration and Foreign Affairs (BMFSE), Germany
Ford Foundation, USA
Foreign & Commonwealth Office, UK
Friedrich Ebert Foundation, Germany
Friedrich Naumann Foundation, Germany
German Academic Exchange Service (DAAD), Germany
German Agro Action (Deutsche Welthungerhilfe e.V.), Germany
German Development Institute (DfG), Germany
German Foundation for Peace Research (DSF), Germany
Institut für Auslandsbeziehungen, zivik Funding Programme, Germany
International Development Research Centre (IDRC), Canada
Joseph Rowntree Charitable Trust (JRC), UK
Norwegian Peacebuilding Resource Centre (NOREF), Norway
Royal Norwegian Ministry of Foreign Affairs, Norway
Sasakawa Peace Foundation, Japan
Stiftung Entwicklungs-Zusammenarbeit Baden-Württemberg (SEZ), Germany
Swedish International Development Cooperation Agency (SIDA), Sweden
Swiss Agency for Development and Cooperation (SDC), Switzerland
United Nations Development Programme (UNDP)
United Nations Volunteers (UNV)
Weltfriedensdienst e.V. (WFD), Germany

In the past we have collaborated with or have received support from many partners all over the world.

Aceh Policy Institute (API), Aceh/Indonesia
Afghan Human Rights Research and Advocacy Organization (AHRRAO), Afghanistan
Bread for the World – Protestant Development Service, Germany
CDA Collaborative Learning Projects, USA
Centre for Nonviolent Action (CNA), Serbia and Bosnia-Herzegovina
Centro de Investigación y Educación Popular (CINEP), Colombia
Centro Internacional de Toledo para la Paz (CITpax), Spain
Freie Universität Berlin, Germany
Friends for Peace (FFP), Nepal
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Germany
Human Rights Information Training Center (HRITC), Yemen
Institute for Justice and Reconciliation (IJR), South Africa
In Transformation Initiative, South Africa
Peace Counts Network, Germany
People’s College, Thailand
Political Development Forum, Yemen
Regional Social and Cultural Fund for Palestinian Refugees and Gaza Population, Jordan
Robert Bosch Stiftung, Germany
Sudd Institute, South Sudan
Theodor Schneller Educational Training Centre, Jordan
Universidad Católica Boliviana (UCB), Bolivia
University of Stanford, CA, USA
Universiti Sains Malaysia, Malaysia
University of Windsor, Canada
Young Facilitators Group, Abkhazia/Georgia/South-Ossetia

Our project work benefits from generous funding by the many donors who support our mission of creating space for conflict transformation. Among our donors from all over the world are:

The Asia Foundation, USA
Church Development Service (CDS), Germany
Civil Peace Services (CPS), Germany
Confidence Building Early Response Mechanism (CBERM), Georgia
Department for International Development (DFID), Global Conflict Prevention Tool, UK
Deutsche Forschungsgemeinschaft (DFG), Germany
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Germany
European Union
Federal Department of Foreign Affairs (FDFA), Switzerland
Federal Foreign Office (AA), Germany
Federal Ministry for Economic Cooperation and Development (BMZ), Germany
Federal Ministry for Europe, Integration and Foreign Affairs (BMFSE), Germany
Ford Foundation, USA
Foreign & Commonwealth Office, UK
Friedrich Ebert Foundation, Germany
Friedrich Naumann Foundation, Germany
German Academic Exchange Service (DAAD), Germany
German Agro Action (Deutsche Welthungerhilfe e.V.), Germany
German Development Institute (DfG), Germany
German Foundation for Peace Research (DSF), Germany
Institut für Auslandsbeziehungen, zivik Funding Programme, Germany
International Development Research Centre (IDRC), Canada
Joseph Rowntree Charitable Trust (JRC), UK
Norwegian Peacebuilding Resource Centre (NOREF), Norway
Royal Norwegian Ministry of Foreign Affairs, Norway
Sasakawa Peace Foundation, Japan
Stiftung Entwicklungs-Zusammenarbeit Baden-Württemberg (SEZ), Germany
Swedish International Development Cooperation Agency (SIDA), Sweden
Swiss Agency for Development and Cooperation (SDC), Switzerland
United Nations Development Programme (UNDP)
United Nations Volunteers (UNV)
Weltfriedensdienst e.V. (WFD), Germany
Memberships and Networking

The Berghof Foundation is a member of the following organisations and platforms providing opportunities for networking with like-minded partners in order to better achieve its goals:

**European Peace Liaison Office (EPLO)**
The European Peace Liaison Office is a European association of non-governmental organisations engaged in peacebuilding, crisis prevention and conflict resolution. As a platform for collaboration within a community of like-minded partners, it also lobbies for a more prominent role of peaceful tools and strategies in the policies of the European Union. EPLO’s office is located in Brussels, Belgium.

**German Platform for Peaceful Conflict Management**
The platform is a German network of associates, aiming to promote peaceful conflict management. It is designed as an open network.

**Mediation Support Network (MSN)**
The Mediation Support Network’s mission is to promote and improve mediation practice, processes and standards to address political tensions and armed conflict.

Facts and Figures